Figure 2.2: Company rankings

Tier 1 – Leadership

5

- Coop Group (Switzerland)
- Cranswick
- Marks and Spencer
- ▲ Noble Foods
- Waitrose

Tier 2 – Integral to business strategy

12

- Cargill
- Co-op Food UK
- Greggs
- ▲ Groupe Danone
- J Sainsbury
- Migros
- Perdue Farms
- Tesco
- Unilever
- ▲ Vion Food Group
- ▲ Whitbread
- ▲ Wm Morrison

Tier 3 – Established but work to be done

34

- 2 Sisters Food Group
- ALDI Nord
- ALDI Süd
- Aramark
- Arla Foods
- Barilla Group
- ▼ BRF SA
- ▲ Casino
- ✸ Cheesecake Factory (The)
- ▲ Chipotle Mexican Grill
- Compass Group
- ▼ Danish Crown
- Domino's Pizza Group
- Elior Group
- FrieslandCampina
- ✸ Hilton Food Group
- Hormel Foods
- ICA Gruppen
- ▼ JBS
- JD Wetherspoon
- ▲ Kraft Heinz
- ▲ Lidl
- Marfrig
- ▼ McDonald's
- Metro
- Mitchells & Butlers
- Nestlé
- Panera Bread
- Premier Foods
- REWE Group
- Sodexo
- Tyson Foods
- Woolworths
- ▲ Yum! Brands

Tier 4 – Making progress on implementation

29

- Camst
- Carrefour
- ▲ Charoen Pokphand Foods (CPF)
- Coop Italia
- Costco
- Cremonini
- ▲ Dunkin' Brands
- Ferrero
- Fonterra
- ▲ Gruppo Veronesi
- ✸ IKEA (Inter IKEA Group)
- ▼ Kaufland
- Kroger Company (The)
- ▲ LDC
- ▲ Les Mousquetaires
- Loblaw Companies
- ✸ Maple Leaf Foods
- Mondelēz
- OSI Group
- ✸ Plukon Food Group
- ▲ Publix Super Markets
- Restaurant Brands International
- ✸ Saputo
- SONIC
- ✸ Tönnies Group
- ▼ Walmart
- Wendy's Company (The)
- ▲ Wesfarmers
- WH Group

Tier 5 – On the business agenda but limited evidence of implementation

37

- ✸ Agro Super
- ▼ Ahold Delhaize
- Albertsons
- ✸ Amazon/Whole Foods Market
- Associated British Foods
- ✸ Campbell Soup Company
- Chick-fil-A
- ✸ CKE Restaurants
- ✸ Colruyt
- ConAgra Brands
- ✸ Cooperativa Centrale Aurora Alimentos
- ✸ Cooperl Arc Atlantique
- ✸ Cracker Barrel
- Darden Restaurants
- ▼ Dean Foods
- ✸ Empire Company/ Sobey's
- ▼ General Mills
- ▲ Groupe Auchan
- ▲ Groupe Lactalis
- ✸ H E Butt Company
- ✸ Hershey Co
- ✸ Jeronimo Martins
- ✸ Kerry Group
- ✸ Marine Harvest
- Mercadona
- ✸ Papa John's Pizza
- Sanderson Farms
- ✸ Seaboard Corp
- SSP Group
- Starbucks
- ▼ Subway
- ✸ Super Valu
- ▼ Sysco
- ✸ Systeme U
- Target
- Terrena Group
- Umoe Gruppen

Tier 6 – No evidence on the business agenda

33

- Aeon Group
- Autogrill
- ✸ Bimbo
- ✸ BJ's Wholesale
- Bloomin' Brands
- ✸ C&S Wholesale
- ✸ Cencosud
- China Resources Vanguard
- ✸ China Yurun Group
- ✸ Chuying Agro-Pastoral Group
- ✸ CNHLS
- ✸ Conad Consorzio Nationale
- ✸ Cooke Seafood
- ✸ Couche-Tard
- ✸ Dico's
- E.Leclerc
- EDEKA
- Gategroup
- Guangdong Wens Foodstuff Group
- ✸ Habib's
- Henan Zhongpin
- ✸ Industrias Bachoco
- Lianhua Supermarket Holdings Co
- Mars
- ✸ Maruha Nichiro Group
- ✸ Meiji Holdings
- ✸ Minerva Foods
- Müller Group
- New Hope /Liuhe Group
- ✸ Nippon Meat Packers
- Seven & I Holdings
- ✸ US Foods
- Yonghui Superstores

Key

- ■ 2018
- ▲ Up at least 1 tier
- ▼ Down at least 1 tier
- Non-mover
- ✸ New company